

## **Additional topics in trade strategy and cost management**

December 10, 2002

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### **Topics**

- Trade strategy
  - How large are trading costs
  - Illustrative calculations from ITG's ACE (Agency Cost Estimator)
    - Buy 1,000,000 of Intel
    - Buy 100,000 of Powell Industries
- Cost measurement
  - What benchmarks are used?
  - A closer look at VWAP
  - Measuring the cost of missed trades

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## ITG's ACE

- ❑ Generates predicted transaction costs for hypothetical trades.
- ❑ Statistical model based on performance of *actual* trades.
- ❑ Benchmark price is the previous day's closing price.
- ❑ Perspective: it's just before the start of trading. What will it cost us to . . . ?

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## Buy 1,000,000 shares of INTC in one day

### Cost Estimates

Ticker: **INTC (45814010)** - United States

Tue, December 10 2002, 13:57 EST

### General Information

Exchange:	OTC	Bid-Ask spread:	\$0.010 (6 bps)
Closing price:	\$17.68	Daily volatility:	\$0.715 (404 bps)
Shares:	1,000,000	Daily \$ volume:	\$1,159,412,096
Trade value:	\$17,680,000	% \$ volume:	1.5%
Daily Expected Return:	\$0.000 (0 bps)		

### ACE Estimates

Expected total cost:	\$46,851	
Expected cost / share:	\$0.047 (26 bps)	
Standard deviation of cost:	\$0.162 (91 bps)	
Reliability:	<b>Very reliable</b>	
Trading days:	1	
Percentile:	Cost	Confidence Interval
66-Percentile:	\$0.118 (67 bps)	(-0.108, 0.202)
95-Percentile:	\$0.313 (177 bps)	(-0.270, 0.364)

Our order is small relative to all trading.

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## Trade Strategy

Ticker: **INTC (45814010)** - United States

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 [Edit trade strategy](#)

## Daily Totals

Day	Shares	% Daily Volume
1	1,000,000	2%

## Hourly Breakdown

Time	Day 1 
09:30 - 10:00	770,000
10:00 - 10:30	160,000
10:30 - 11:00	40,000
11:00 - 11:30	20,000
11:30 - 12:00	10,000
12:00 - 12:30	0
12:30 - 13:00	0
13:00 - 13:30	0
13:30 - 14:00	0
14:00 - 14:30	0
14:30 - 15:00	0
15:00 - 15:30	0
15:30 - 16:00	0
	<b>1,000,000</b>

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## Buy 100,000 shares of POWL in one day

### Cost Estimates

Ticker: **POWL (73912810)** - United States

Tue, December 10 2002, 14:05 EST

### General Information

Exchange:	OTC	Bid-Ask spread:	\$0.175 (94 bps)
Closing price:	\$18.60	Daily volatility:	\$0.472 (254 bps)
Shares:	100,000	Daily \$ volume:	\$436,708
Trade value:	\$1,860,000	% \$ volume:	425.9%
Daily Expected Return:	\$0.000 (0 bps)		

### ACE Estimates

Expected total cost:	\$366,783	
Expected cost / share:	\$3.668 (1,972 bps)	
Standard deviation of cost:	\$0.286 (154 bps)	
Reliability:	<b>Very unreliable</b>	
Trading days:	1	
Percentile:	Cost	Confidence Interval
66-Percentile:	\$3.793 (2,039 bps)	(3.393, 3.942)
95-Percentile:	\$4.138 (2,225 bps)	(3.108, 4.228)

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## ... in 10 days

### Cost Estimates

Ticker: **POWL (73912810) - United States**

Tue, December 10 2002, 14:06 EST

### General Information

Exchange:	OTC	Bid-Ask spread:	\$0.175 (94 bps)
Closing price:	\$18.60	Daily volatility:	\$0.472 (254 bps)
Shares:	100,000	Daily \$ volume:	\$436,708
Trade value:	\$1,860,000	% \$ volume:	425.9%
Daily Expected Return:	\$0.000 (0 bps)		

### ACE Estimates

Expected total cost:	\$200,750	
Expected cost / share:	\$2.007 (1,079 bps)	
Standard deviation of cost:	\$0.865 (465 bps)	
Reliability:	Reliable	
Trading days:	10	
Percentile:	Cost	Confidence Interval
66-Percentile:	\$2.387 (1,283 bps)	(1.177, 2.838)
95-Percentile:	\$3.430 (1,844 bps)	(0.312, 3.703)

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## ... in 30 days

### Cost Estimates

Ticker: **POWL (73912810) - United States**

Tue, December 10 2002, 14:18 EST

### General Information

Exchange:	OTC	Bid-Ask spread:	\$0.175 (94 bps)
Closing price:	\$18.60	Daily volatility:	\$0.472 (254 bps)
Shares:	100,000	Daily \$ volume:	\$436,708
Trade value:	\$1,860,000	% \$ volume:	425.9%
Daily Expected Return:	\$0.000 (0 bps)		

### ACE Estimates

Expected total cost:	\$202,498	
Expected cost / share:	\$2.025 (1,089 bps)	
Standard deviation of cost:	\$1.492 (802 bps)	
Reliability:	<b>Very reliable</b>	
Trading days:	30	
Percentile:	Cost	Confidence Interval
66-Percentile:	\$2.680 (1,441 bps)	(0.592, 3.458)
95-Percentile:	\$4.478 (2,408 bps)	(-0.900, 4.950)

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## Cost measurement

- Recall: For a buy order: cost = trade price – benchmark price
- If benchmark = quote midpoint prior to order, we get the effective cost.
- If benchmark = quote midpoint 5 min subsequent to execution, we get the realized cost

## Benchmarks

- The most popular benchmarks are
- VWAP
  - What did we pay for the stock relative to everyone else who bought on that day?
- Closing price on trade date
  - If we reversed our position at the closing price, what would our loss have been?
  - Example: We bought at 100 per share; the stock closed at 102. Our cost is  $100 - (102) = -2$  (a gain)

## Other benchmarks

- ❑ High/low/open/close & averages of these prices
- ❑ VWAP exclusive of our trades
- ❑ Closing bid or ask
- ❑ Multi-day VWAP
- ❑ VWAP to close
- ❑ VWAP within (e.g.) a fifteen minute window around the trade
- ❑ Preceding bid or ask
- ❑ Subsequent bid or ask

## Timing VWAP

- ❑ Monday AM. Institution to broker: “Buy 10,000 shares [not held]. Do it sometime this week. We’ll be measuring your performance relative to the day’s VWAP.”
- ❑ Broker’s strategy:
  - Wait until 3:30 pm. If the stock is up for the day, this means that current prices are high relative to the VWAP to that point. Don’t buy; wait until Tuesday.
  - Repeat game on Tuesday, etc.
  - If you find a day when (as of 3:30 pm) the stock is down, then current prices are lower than VWAP. This is time to buy. Your customer will see that you bought lower than the day’s VWAP.

### Measuring the cost of missed trades

- Many trading strategies reduce cost by running the risk of missing the trade.
- Example: The market is 100 bid; 101 offered.
  - If we buy with a market order, the effective cost is  $101 - (100+101)/2 = 0.50$ .
  - Suppose we put in a limit order to buy at the bid.
    - *If this fills,*  
effective cost =  $100 - (100+101)/2 = -0.50$ .
    - *But if it doesn't fill,* how should we value the lost trade?

### One approach to failed limit orders

- Forcing/imputing a hypothetical execution
  - If my limit order strategy misses the market, I'll impute a fill at the day's closing offer price.
- Example
  - The market is 100 bid / 100.10 offered (BAM=100.05)  
I put in a limit order to buy at 100.
  - The market moves higher. I cancel the original order and resubmit at 100.40
    - If this order executes, cost =  $100.40 - 100.05 = 0.35$
    - If it doesn't execute, I impute a cost of non-execution = Closing Offer Price - 100.05.
- This will exaggerate the penalty of non-execution.